

## The world is changing fast

- The world is changing rapidly
- Internationalization and globalization have made an impact
- Not just military threats. New unexpected dangers are emerging constantly – from terrorism to cyber attacks
- Increasing risks to society, important to protect borders and flows of people and goods
- Threats evolve fast, and can spring from anywhere, even from within our own society







#### Our aim remains constant

- To keep people and societies safe, we push intellectual and technological boundaries
- Saab has been pioneering new technology, enhancing our customer's capabilities for over 80 years
- We're breaking new ground, both technologically and from a cost perspective – Gripen is just one example



#### In 1937 we took off

- A history from the 17th century through Alfred Nobel (Bofors) and the shipyard in Karlskrona (Kockums)
- In 1937, Saab was founded to protect Sweden's borders and its people
- Born smart as a small country, we were forced to arm ourselves with good and costeffective equipment
- On our journey we created Sweden's computer, missile and space industries
- Read more about our history at <u>history.saab.com</u>



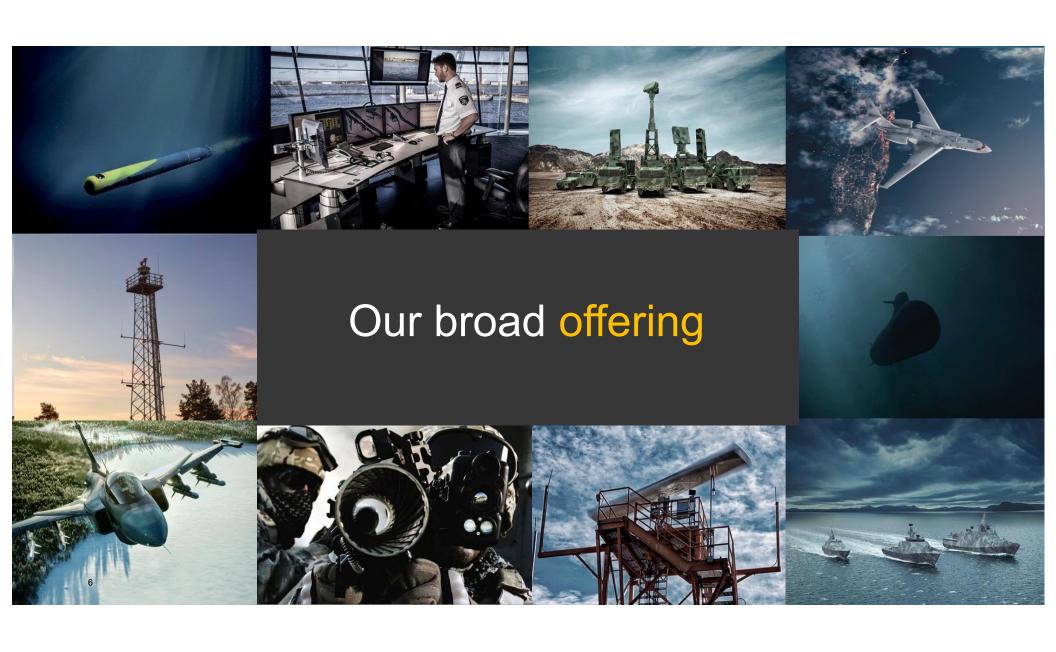


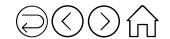
## Today, we look to the future

- The world's most cost effective, high-tech defence and security company
- Our history has enabled us to shape a defence and security offer with great depth and breadth
- Through acquisition, Saab has brought together a broad base of knowledge and innovative thinking
- Companies like Bofors, Sensis, Ericsson Microwave Systems and recently Kockums have added expertise





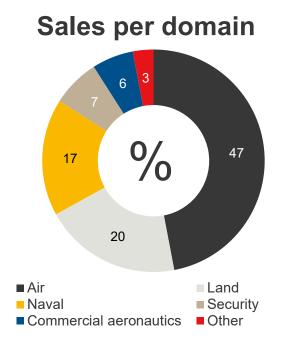




## Company overview – year end 2018

17,096
Employees

Order backlog, MSEK
Sales, MSEK
33,156
Operating income\*, MSEK
2,266
R&D, share of sales %
23







## Competitive products, global market













North America

Latin America



Middle East & Africa

Asia Pacific



# Smart Support at every stage

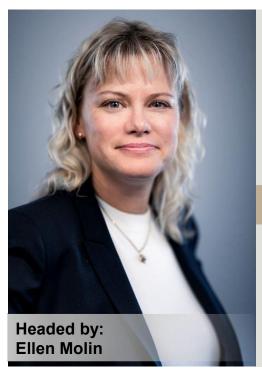
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## Support & Services



Order backlog, MSEK

Sales, MSEK

Operating income\*, MSEK

No. of employees (FTE)

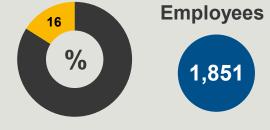
\*EBIT

10,690

5,470

1,851

#### Share of sales 2018



#### **Product Areas**

- Aircraft support solutions
- Airborne ISR
- Aviation training
- Communication solutions
- Land and Naval support solutions
- Vehicle electronics

#### Locations

Australia, Denmark, Kenya, Norway, Pakistan, Saudi Arabia, Somalia, South Africa, Sweden, United Arab Emirates, USA

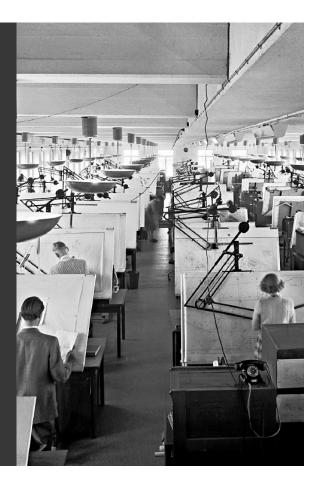






#### Our history

- Saab's legacy has always been about providing maximum performance and efficiency with minimal resources, smart has been the key word.
- We are known for our strong heritage and we have over a century of experience delivering smart and cost-efficient support solutions.
- Expertise in defence, security and aerospace.
- General and niche services across all domains.







## Support & Services

#### Offer

- We provide customized support solutions across all domains.
- Our offer is wide and we provide everything from individual spare parts to complete availability-based commitments.
- Products and services within airborne surveillance, communication systems, CBRN solutions, vehicle electronics and field facilities.

#### **Partnership**

We love partnerships and strive for long and deep relationships with our customers.



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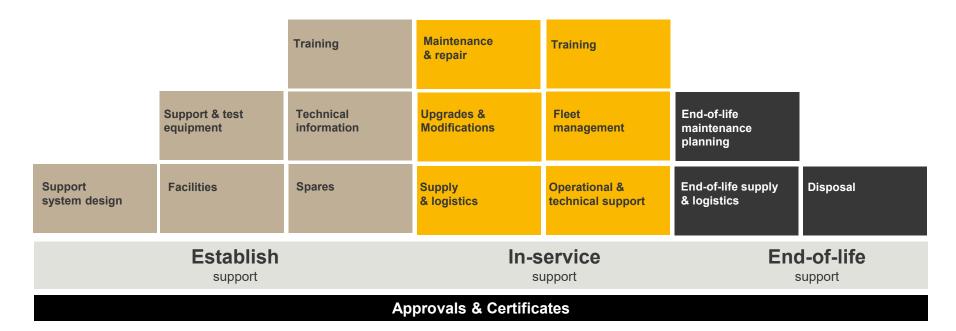
### Our support concept

Video links





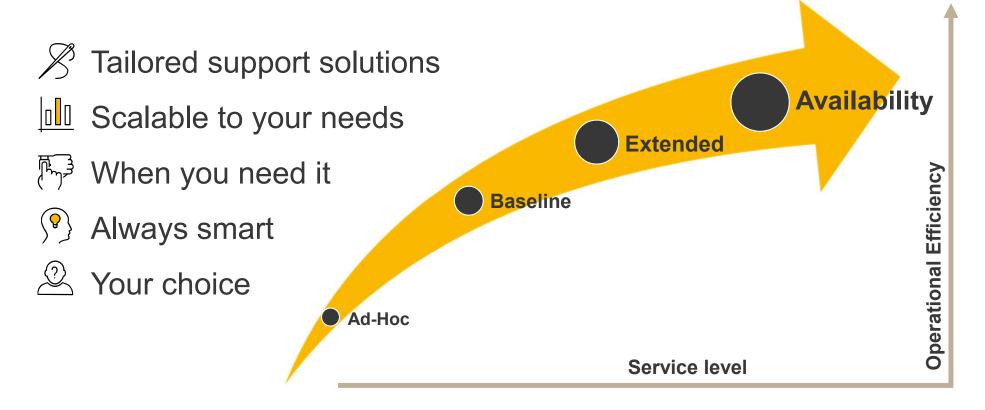
#### Smart support at every stage – Maximizing your availability







## Scalable support levels







# Domain capabilities



- Saab's vast portfolio stretches over **all domains**. This means that our support services do as well.
- We have a long history and extensive experience in providing support. We can act as the sole provider of availability based turn-key-solutions for both the civil and military domains.

  Totally tailor-made to your needs.
- We have been around for >100 years and you can rest assured that our commitment is long-term.



Air



Land



Naval



Security



Civil aerospace



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## Proven performance







# Smart Support at every stage

https://youtu.be/CmBAQ6N8qDQ





