Går det att standardisera och samtidigt anpassa komplex vård?

Standardiserade vårdförlopp som exempel



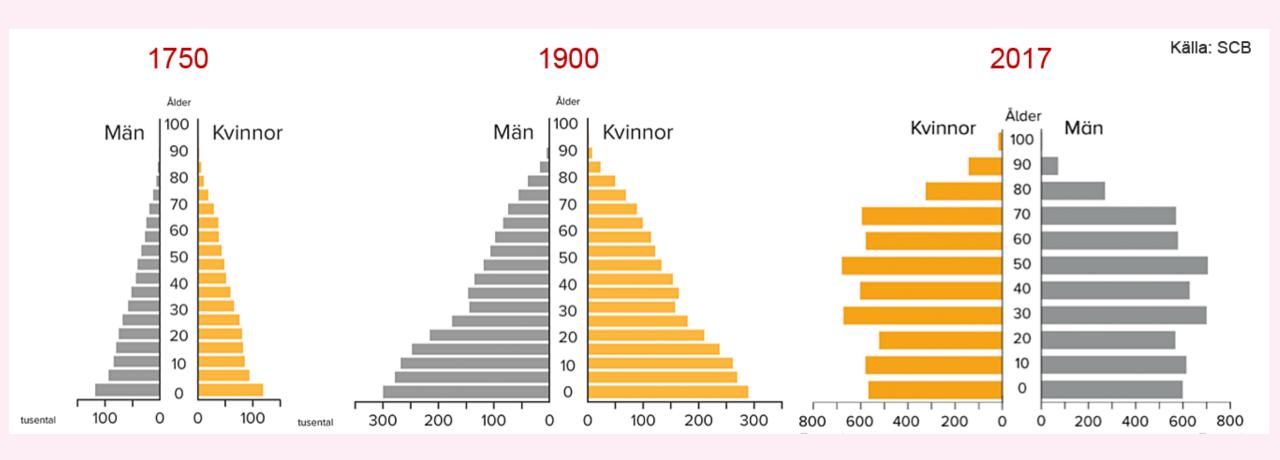
Helixdagen, 191023 Magdalena Smeds

Agenda

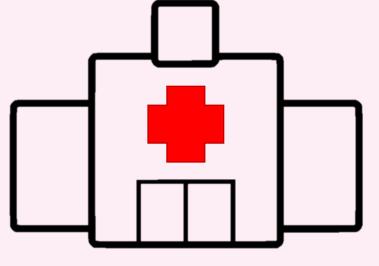
- Bakgrund
- Syfte
- Viktiga begrepp
- Tillvägagångssätt
- Resultat & Analys
 - Standardiserade vårdförlopp som exempel
- Slutsatser

Målet med hälso- och sjukvården är en god hälsa och en vård på lika villkor för hela befolkningen

Hälso- och sjukvårdslag (2017:30)



Organisational challenges



Fragmentation

Medical practice challenges



Uncertainty

Physician



Variation

Patient

Vad studerades?

Hur kan vårdförlopp bidra till att skapa god vård för patienter med komplexa behov?

Nyckelbegrepp

Koordinering

Anpassning

Standardisering

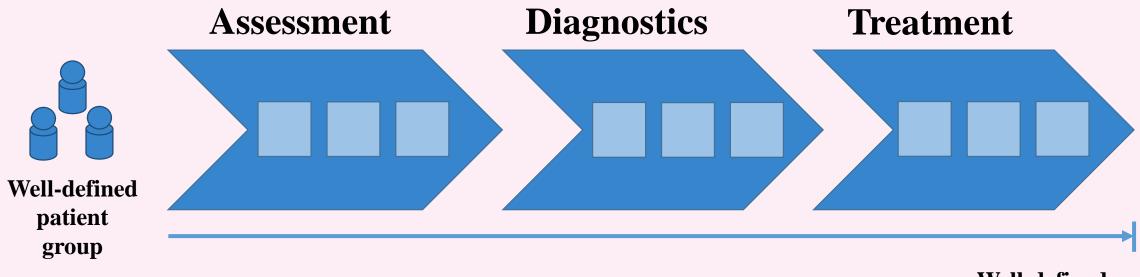
Individanpassning

Kvalitativ vård

Introduction

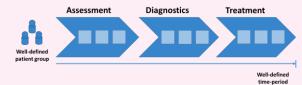
Patients with complex care needs sometimes called "super-utilizers" due to their multiple physical, mental, psychosocial or practical needs.

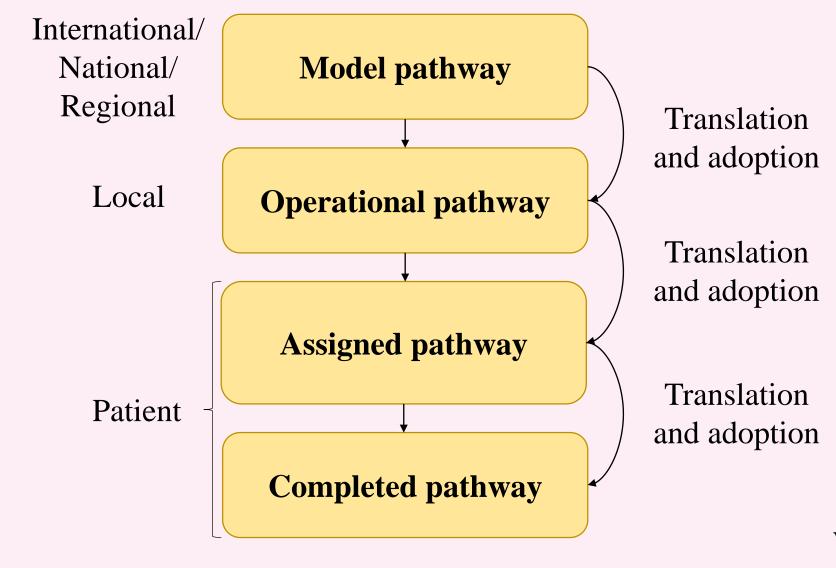
Vad är ett vårdförlopp?



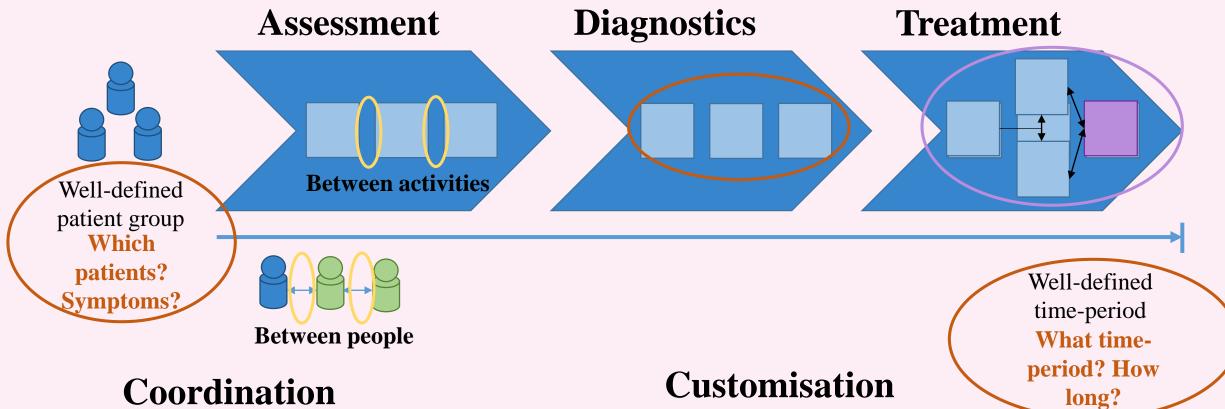
Well-defined time-period

Fyra aggregationsnivåer





Vanhaecht et al. (2010)



Coordination

Managing interdepedencies between people and activities

Standardisation

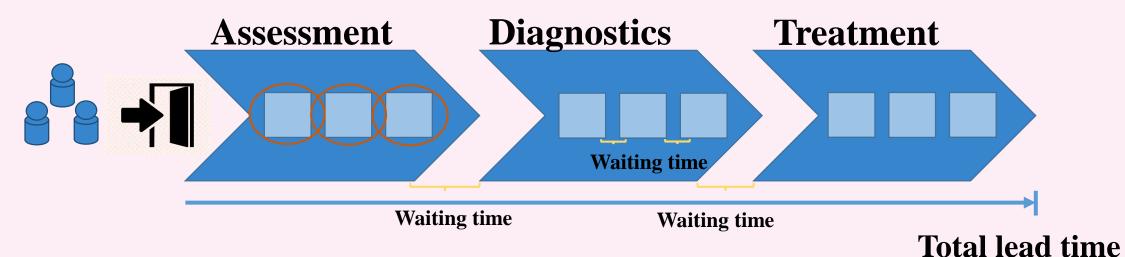
Making care pathways uniform or predictable

Adapting care pathways to individual needs

Personalisation

Adapting behaviour or communication to individual needs

Vad innebär kvalitativ vård?



Accessible

Availability of and access to services

Timely

Receiving care at the right time

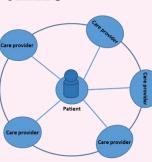
Equitable

Sufficient care provided to each patient to meet their individual needs

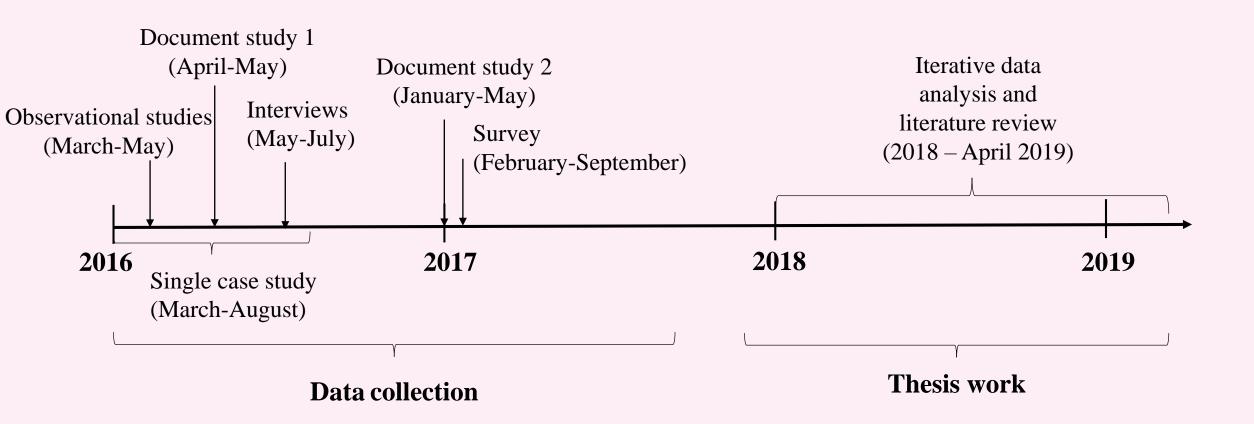


Patient-centred

Providers strive to identify, respect, and manage patient needs, invite patients to actively participate in care, and deliver individually customised information

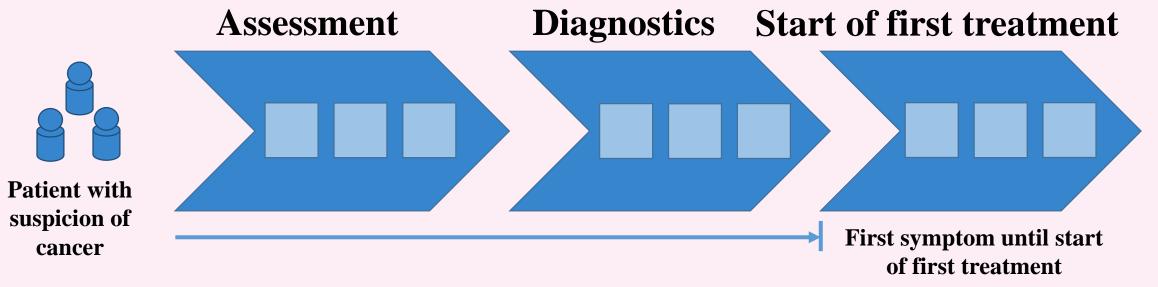


Tillvägagångssätt



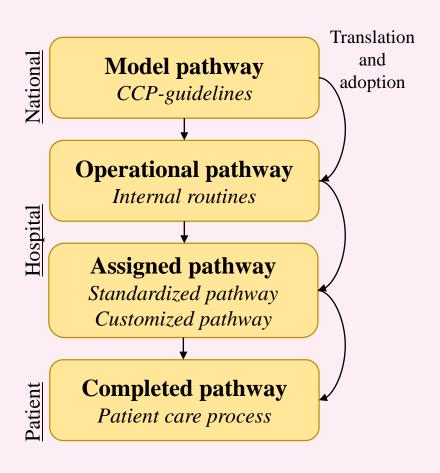


Standardiserade vårdförlopp Standardised cancer care pathways (CCPs)



- 31 CCP-guidelines for individual cancer diagnoses
 - alarm symptoms
 - list of tests and examinations to be performed
 - Maximum waiting time limits: specified waiting times between activities in the CCP
- CCP-coordinators
- Pre-scheduled appointments

SVF – Fyra aggregationsnivåer



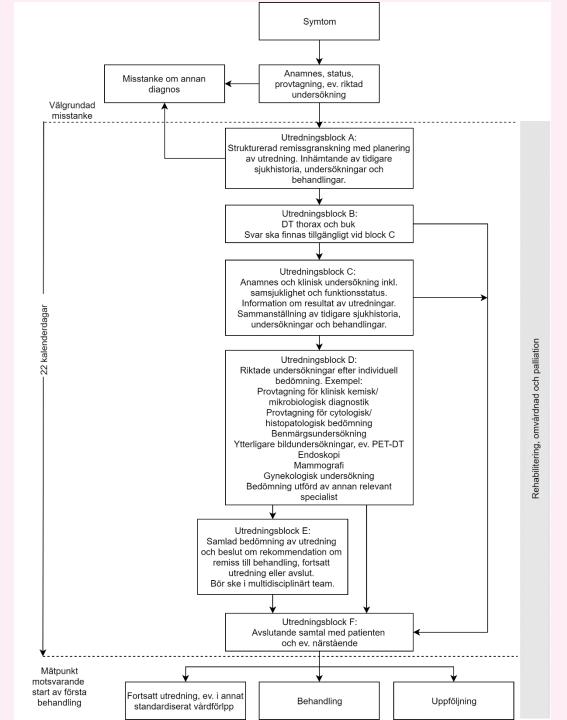
Model pathways

Two types:

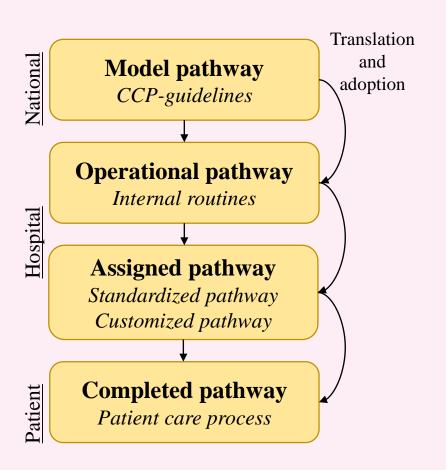
- With symptoms indicating a specific cancer
 - With ambiguous symptoms not indicating a specific cancer

Vad gör man när det inte går att urskilja cancer typ?

Diagnostiska centrum



Hur kan SVF förstås i termer av vårdförlopp?

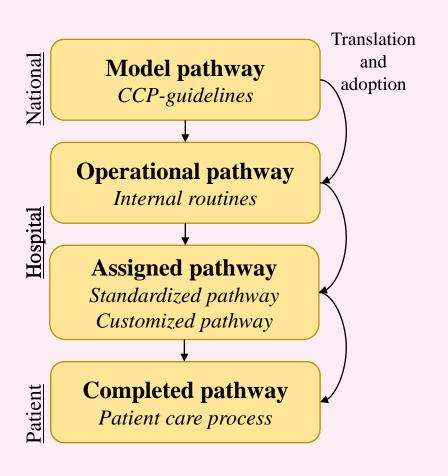


Internal routines

- Coordination need between different care levels and units, within units and with the patient
 - CCP-guidelines used to divide responsibilities
- Coordinators apply personalisation to enable customisation

Characteristics	Horizontal coordinator	Unit or pathway coordinator	Patient coordinator
Coordination focus	Holistic and patient	Provider and patient	Patient
Level of appointment	Hospital/region (centralised)	Care unit/pathway (s) (decentralised)	Care unit/pathway (s) (decentralised)
Type of continuity	Management (Informational)	Informational	Relational (Informational)
Role towards patient	 Initial needs assessment Initial urgency assessment Assign standardised or customised pathway Initial information sharing and communication 	 Key contact person for administrative needs Follow up on waiting times and compliance to standardised or customised pathway Provide contact information to new care providers 	 Key contact person for emotional support and medical needs Continuous needs assessment Continuous adaptation and customisation of care pathway Continuous information sharing and communication
Role towards providers Smeds (2019)	 Interfunctional and interpersonal transferral of patient information Uphold effective communication and cooperation in CCPs 	 Interfunctional and interpersonal transferral of patient information 	 Patients advocate at multidisciplinary conference Uphold effective communication and cooperation in care pathway Interfunctional and interpersonal transferral of patient information

Hur kan SVF förstås i termer av vårdförlopp?



Standardized care pathway

- Well defined patient groups
 - Follow CCP-guidelines
- Lower coordination and support need Customized care pathway
 - More undefined patient groups
 - Adapted sequence of care
 - Higher coordination and support needs

Care pathways for patients with complex care needs	Standardised pathway	Customised pathway
Input	Clear symptoms agreeing with alarm symptoms for a certain disease Less complex care needs	Ambiguous symptoms unknown underlying disease or disease agreeing with alarm symptoms for e.g. SUS or CUP More complex care needs
Course of or activities in care pathway	Predictable	Undefined or changing
Resource and knowledge intensity	Explicit knowledge and limited resources linked to specified needs or diagnosis	Tacit and specialised knowledge and resource- intense organisation for problem solving or linked to multiple needs or diagnoses, e.g. multidisciplinary teams and diagnostic centres
Management	Standards or routines e.g. CCP-guidelines	Standards or routines e.g. CCP-guidelines for CUP or SUS Problem solving, iterations
Coordination and support	Lower need, mostly	Higher need, for patient and within care

Exempel: Enheten för samordnad cancerutredning i Region Östergötland

Vid intresse maila författaren

might worsen outcomes

and resources

access

cancer

Positive – access to services

Positive – who should get

Negative – includes non-

Positive – availability of

additional resources

pathways

activities

Standardised

sequence of care

Alarm symptoms

Maximum waiting

time limits

timeslots

pathways

Pre-scheduled

Customised care

Personalisation

Coordinators

Smeds (2019)

Hur kan vårdförlann hidra till mar kvalitativ vård?

Trui Kan varurontopp olura un mei Kvamauv varu:				
Practice / dimension	Accessible	Timely	Equitable	Patient-centred
Standardised care	Negative – Misassignment			Positive – shift focus from what t

Positive – early detection and diagnosis

Positive – indicate urgency of care Negative – too quick for patients

Positive – quick access to appointments

Negative – patient-chosen-waiting or

incapable of fast diagnostics

Positive – Reduces waiting times

out

Negative – non-cancer causing crowding

do to how to do it

Positive – equal chance

Positive – equal access

Positive – medical need

Negative – non-cancer

patients get precedence

as discriminator

Positive – act as

advocates

Positive – inclusion

effect

to sufficient care

Positive – information to patients

Positive – focus on individual

Positive – information to patients

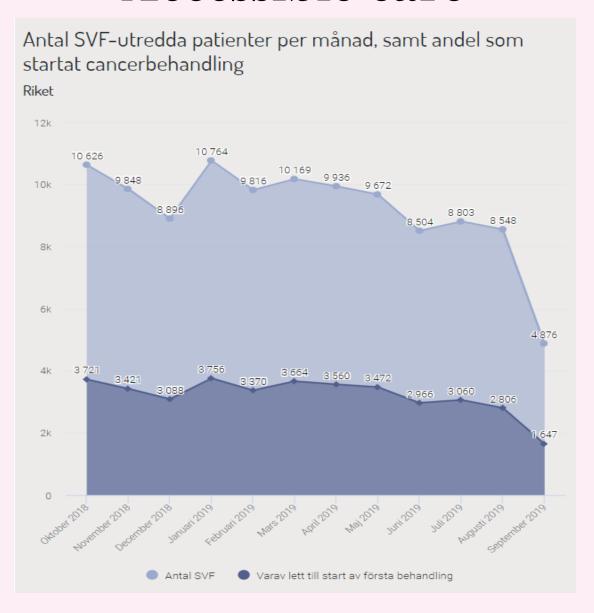
Positive – performed by

and patient participation

patients

coordinators

Accessible care



Standardised

activities

sequence of care

Alarm symptoms

Maximum waiting

time limits

timeslots

pathways

Pre-scheduled

Customised care

Personalisation

Coordinators

Smeds (2019)

Hur kan vårdförlopp bidra till mer kvalitativ vård?

Trai Raii vararorropp orara ani mor avantativ vara.				
Practice / dimension	Accessible	Timely	Equitable	Patient-centred
Standardised care pathways	Negative – Misassignment might worsen outcomes			Positive – shift focus from what to do to how to do it

Positive – early detection and diagnosis

Positive – indicate urgency of care Negative – too quick for patients

Positive – quick access to appointments

Negative – patient-chosen-waiting or

incapable of fast diagnostics

Positive – Reduces waiting times

out

Negative – non-cancer causing crowding

Positive – equal chance

Positive – equal access

Positive – medical need

Negative – non-cancer

patients get precedence

as discriminator

Positive – act as

advocates

Positive – inclusion

effect

to sufficient care

Positive – information to patients

Positive – focus on individual

Positive – information to patients

Positive – performed by

and patient participation

patients

coordinators

might worsen outcomes

Positive – access to services

Positive – who should get

Negative – includes non-

Positive – availability of

additional resources

and resources

access

cancer

Timely care

Bidrar SVF till undanträningseffekter?

Effect	Affected	CC or Region	Cancer care pathways
	Other patient groups in general	C, D, E, G, I, K, M, O, S, U, W, X, Y, Z, AB,	patitivay
patients with non-cancer diseases	Serious illness or multimorbid	AC, BD T, Y, Z, AC, BD	
uiseases	Chronic	K, M,Y,Z, AC, BD	
	Patients in need of cancer	0, S, AB	
	screening	0, 3, Ab	
Longer waiting times for	Patients within "the same" CCP	E, F, Y, AB, AC, BD	
patients with cancer or	Patients within different CCPs	E, AC	
diagnosed for cancer	First visits and doctors'	O, T, U, BD	
	appointments	-, , -,	
	Later parts of CCPs	K, U, W	
	Quick diagnostics, but long wait	E	
	for treatment		
	Follow-up visits	E, F, I, K, M, O, S, U, W, Y, Z, AB, AC, BD	
	Follow-up visits for patients with	K, M, S, U, W, AB	
	risk for relapses		
"Crowding out" from	Patients with serious illness	E, F, W, H	
CCPs due to serious	outside of CCPs		
illness			
"Crowding out" due to	Vulnerable patient groups	E, F, O, X, Y, AC, BD	
sociodemographic			
attributes			
Reduction of "crowding	Vulnerable patient groups	E, W	T-1.1 TT
out" due to standardised			Table III.
criteria for referral			Overview of effects

Positive – access to services

Positive – who should get

Negative – includes non-

Positive – availability of

additional resources

and resources

access

cancer

Standardised

activities

sequence of care

Alarm symptoms

Maximum waiting

time limits

timeslots

pathways

Pre-scheduled

Customised care

Personalisation

Coordinators

Smeds (2019)

Hur kan vårdförlopp bidra till mer kvalitativ vård?

Trai Raii varaioriopp orara ani mor avantani vara.				
Practice / dimension	Accessible	Timely	Equitable	Patient-centred
Standardised care pathways	Negative – Misassignment might worsen outcomes			Positive – shift focus from what to do to how to do it

Positive – early detection and diagnosis

Positive – indicate urgency of care Negative – too quick for patients

Positive – quick access to appointments

Negative – patient-chosen-waiting or

incapable of fast diagnostics

Positive – Reduces waiting times

out

Negative – non-cancer causing crowding

Positive – equal chance

Positive – equal access

Positive – medical need

Negative – non-cancer

patients get precedence

as discriminator

Positive – act as

advocates

Positive – inclusion

effect

to sufficient care

Positive – information to patients

Positive – focus on individual

Positive – information to patients

Positive – performed by

and patient participation

patients

coordinators

Equitable care

"those patients who we have in [the unit] now, who are really sick, have to wait a long time for their [test] response. ... they are not prioritized [in the healthcare system] because there is not a clear suspicion of breast cancer or colon cancer, they [the symptoms] are a bit diffuse but they are super sick. Why should the sickest be pushed away just because they are not identified?"

Coordinators

Smeds (2019)

Hur kan vårdförlonn hidra till mar kvalitativ vård?

Hui kan varuronopp bidra un mei kvantauv varu?				
Practice / dimension	Accessible	Timely	Equitable	Patient-centred
Standardised care pathways	Negative – Misassignment might worsen outcomes			Positive – shift focus from what to do to how to do it
Standardisad	Positive access to services		Positive equal chance	Positive information to nationts

Positive – equal chance Standardised Positive – access to services to sufficient care sequence of care and resources activities

Positive – information to patients Positive – early detection and diagnosis Positive – equal access Negative – non-cancer causing crowding Positive – inclusion

Positive – act as

advocates

coordinators

Positive – information to patients

and patient participation

Positive – who should get Alarm symptoms access Negative – includes noneffect out cancer Maximum waiting Positive – indicate urgency of care Positive – medical need

time limits Negative – too quick for patients as discriminator

Positive – Reduces waiting times

Positive – quick access to appointments Negative – non-cancer

Pre-scheduled patients get precedence

timeslots Customised care Positive – availability of Negative – patient-chosen-waiting or Positive – focus on individual

pathways additional resources incapable of fast diagnostics patients Personalisation Positive – performed by

Patient centered care

"[the patients are] very grateful that I call and inform about the next care step, [I] perceive that they are relieved when I call and also can provide them with a phone number to call me anytime in case they have any questions, it is nice to have a [phone] number to someone when additional questions arise afterwards".

Patient centered care

"sometimes you get to talk to the patients and yes, they are, they are very upset sometimes, crying and such and so you have to take it a little easy with them if you say so".

Till sist

Går det att standardisera och samtidigt anpassa komplex vård?

Det inte bara går, i många fall är det nödvändigt!

Standardisering handlar i första hand om förutsägbarhet och samsyn inte om att skapa 'robot-beteende'!

Anpassning av både genomförandet och bemötandet av patienter

Hur bidrar standardisering och anpassning till kvalitativ vård?

Standardisering och anpassning i 'rätt' sammanhang möjliggör ökad tillgänglighet, jämlikhet och patientcentrering samt vård i rätt tid.

Men! För mycket fokus på ett område kan också betyda mindre fokus på andra.

Går det att standardisera och samtidigt anpassa komplex vård?

Ja det gör det!



Presentationen baserades på avhandlingen: Smeds, M (2019). <u>Managing care pathways</u> <u>for patients with complex care needs</u>. Licentiate Thesis. Linköping University.